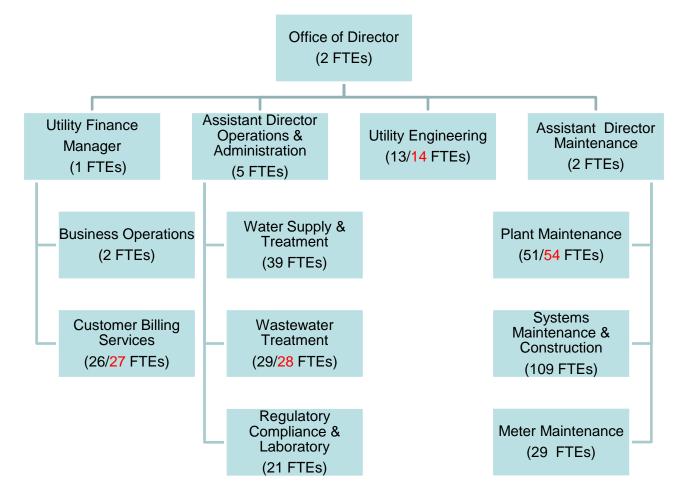


Department of Water Management

Proposed Budget FY 2014-15



Water Management (329 FTEs/333 FTEs)





Program: Administration

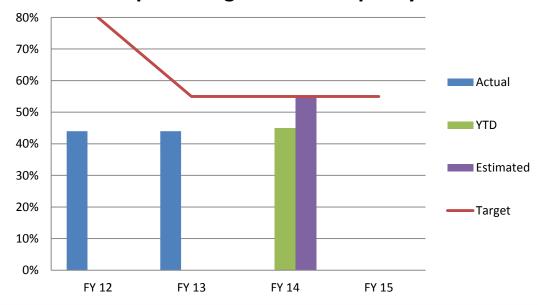
Annual demand as a percentage of water supply volume





Program: Administration

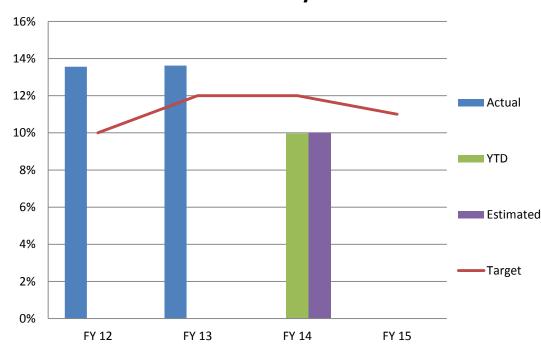
Wastewater Average annual flow as a percentage of rated capacity





Program: Customer Billing and Services

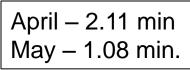
% of Active Accounts delinquent more than 60 days

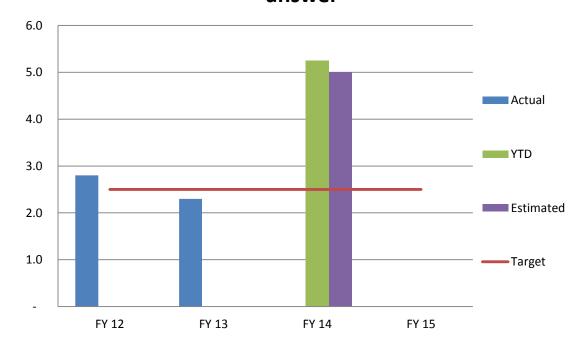




Program: Customer Billing and Services

Average Minutes hold time in queue before answer

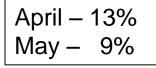


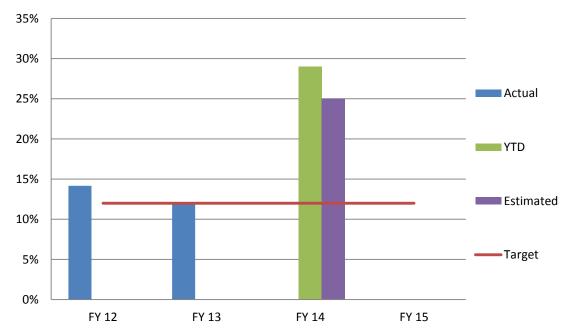




Program: Customer Billing and Services

% of Callers who abandon (hang up) call prior to CBS staff answering

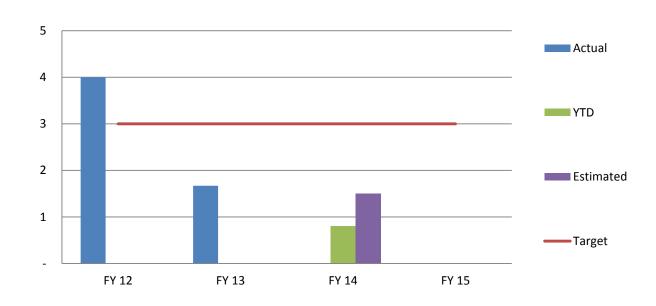






Program: Water Supply & Treatment

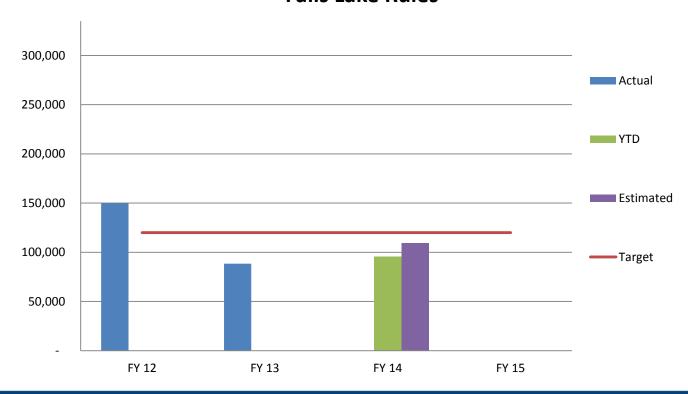
Water Quality investigations/month requiring corrective action (outside established criteria)





Program: Wastewater

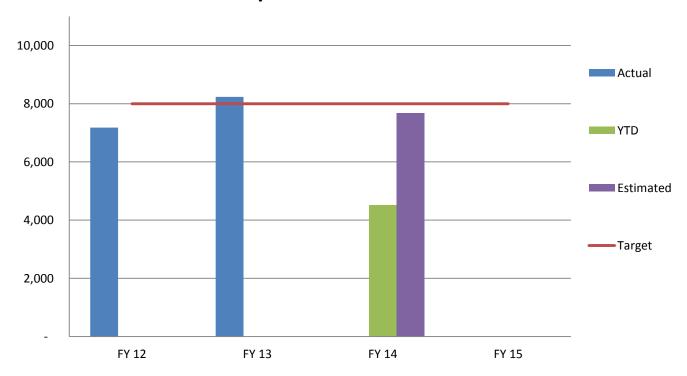
NDWRF Lbs. of Nitrogen discharged into stream per Falls Lake Rules





Program: Wastewater

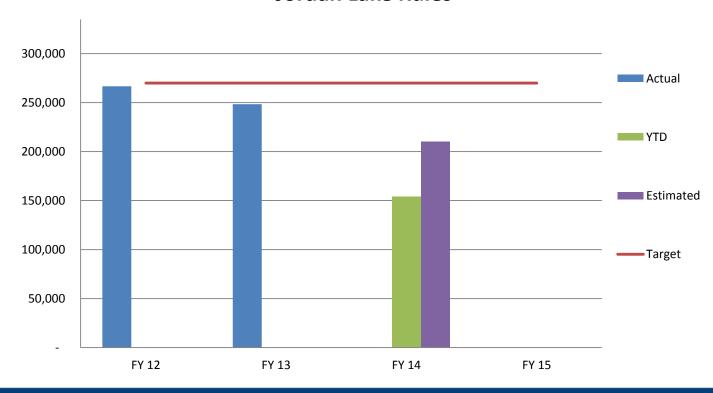
NDWRF Lbs. of Phosphorus discharged into stream per Falls Lake Rules





Program: Wastewater

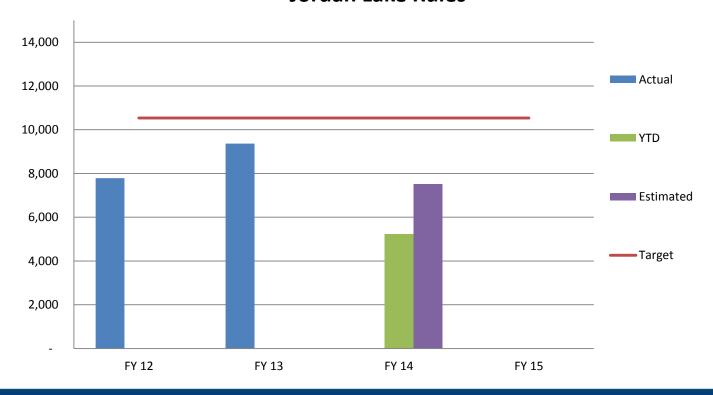
SDWRF Lbs. of Nitrogen discharged into stream per Jordan Lake Rules





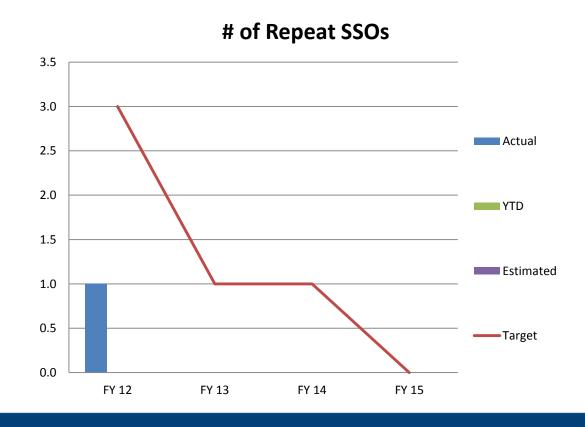
Program: Wastewater

SDWRF Lbs. of Phosphorus discharged into stream per Jordan Lake Rules





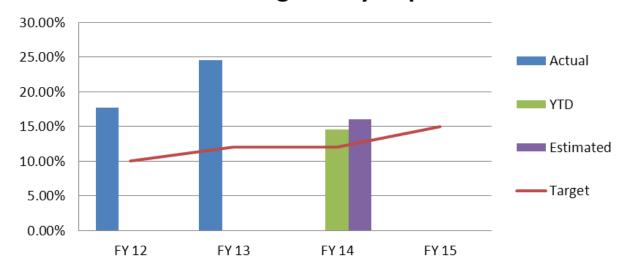
Program: Water & Sewer Maintenance





Program: Water & Sewer Maintenance

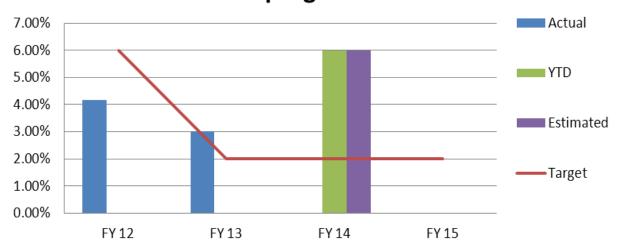
% of Total sewer system cleaned per year to meet regulatory requirement





Program: Water & Sewer Maintenance

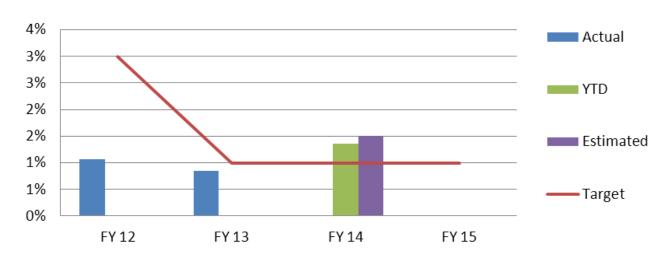
% of Hydrants needing repair found during the hydrant preventive maintenance program





Program: Water & Sewer Maintenance

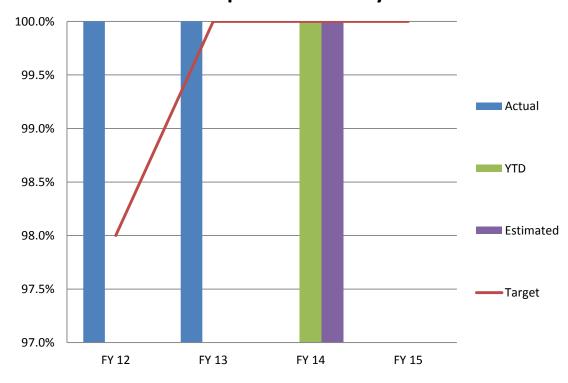
% of Valves needing repair found during the valve exercising preventive maintenance program





Program: Water & Sewer Maintenance

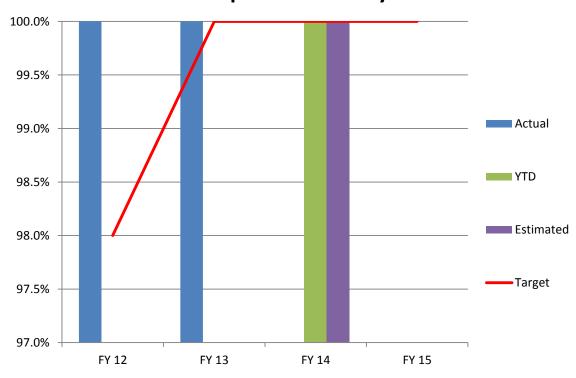
% of New sewer service installations completed in 30 days





Program: Water & Sewer Maintenance

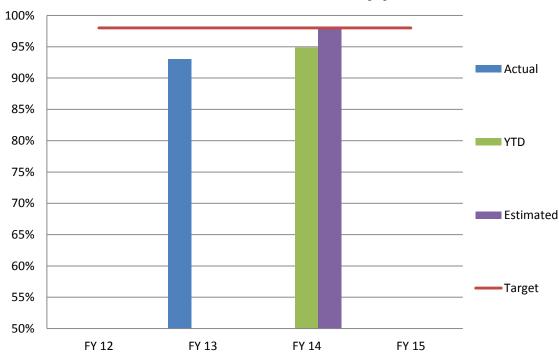
% of New water service installations completed in 30 days





Program: Meter Maintenance

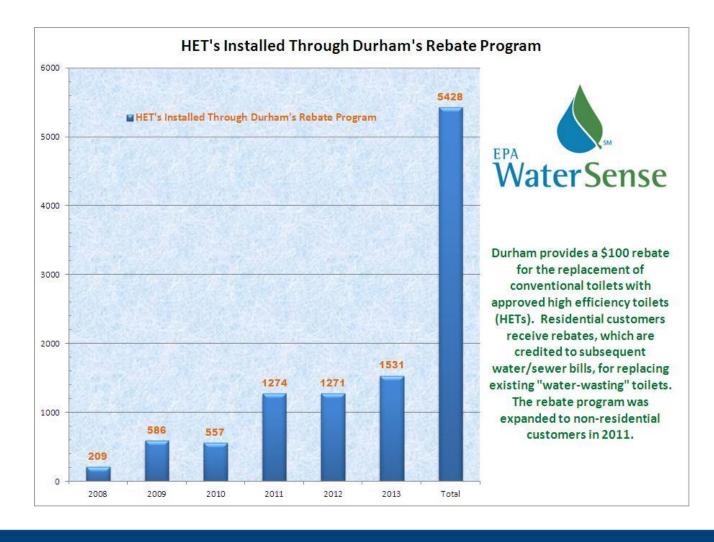
% of 3" and larger meters within AWWA recommendation for accuracy per month





FY15 Performance Measures

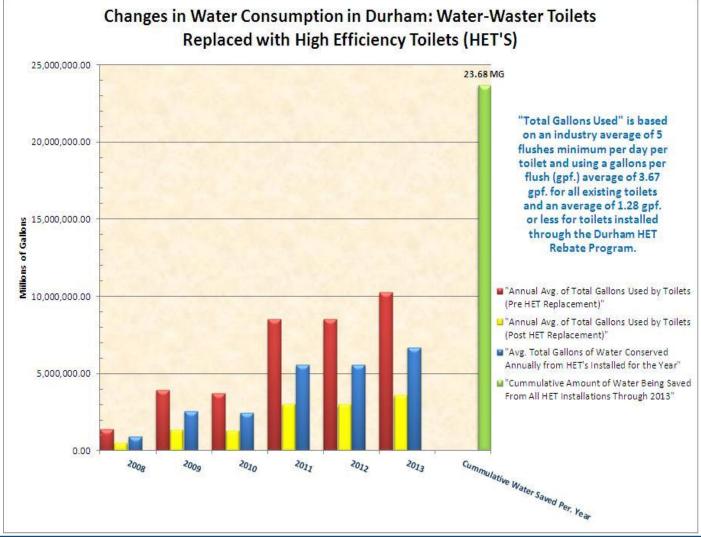
Program: Conservation



FY15 Performance Measures



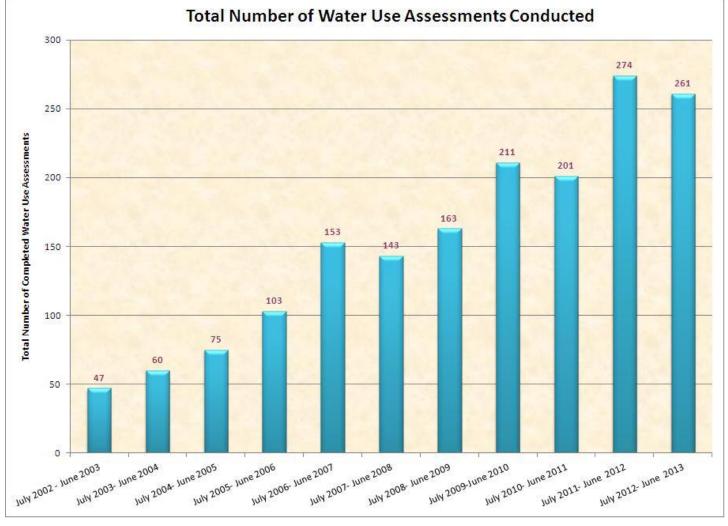
Program: Conservation



FY15 Performance Measures



Program: Conservation





Resource Allocation Table

| | Actual | Actual | Adopted | Revised | YTD | Estimated | Proposed | |
|---------------------------|---------------|--------------|--------------|---------------|--------------|--------------|---------------|--------|
| | FY 2011-12 | FY 2012-13 | FY 2013-14 | FY 2013-14 | FY 2013-14 | FY 2013-14 | FY 2014-15 | Change |
| Appropriations | | | | | | | | |
| Personal Services | \$ 19,681,497 | \$19,724,392 | \$20,664,954 | \$20,664,954 | \$15,972,011 | \$20,631,656 | \$ 20,799,808 | 0.7% |
| Operating | 18,810,167 | 18,123,968 | 20,529,907 | 22,975,545 | 14,446,359 | 21,071,912 | 20,778,581 | 1.2% |
| Capital and Other | 90,921 | 245,112 | - | 11,818 | 2,687 | 11,818 | - | 0.0% |
| Total Appropriations | \$ 38,582,585 | \$38,093,472 | \$41,194,861 | \$ 43,652,317 | \$30,421,057 | \$41,715,386 | \$ 41,578,389 | 0.9% |
| | | | | | | | | |
| Full Time Equivalents | 317 | 329 | 329 | 329 | 329 | 329 | 333 | 4 |
| Part Time | 2 | 2 | 2 | 2 | 2 | 2 | 2 | - |
| | | | | | | | | |
| Revenues | | | | | | | | |
| Water and Sewer Fund | \$ 38,382,233 | \$37,877,169 | \$40,944,127 | \$ 43,343,631 | \$30,210,477 | \$41,405,369 | \$ 41,326,784 | 0.9% |
| Solid Waste Disposal Fund | 200,352 | 216,303 | 250,734 | 308,686 | 210,579 | 310,017 | 251,605 | 0.3% |
| Total Revenues | \$ 38,582,585 | \$38,093,472 | \$41,194,861 | \$ 43,652,317 | \$30,421,056 | \$41,715,386 | \$ 41,578,389 | 0.9% |
| - | | | | | | | | |



Issue of Poverty

- Rates: ensuring that moderate rate increases have minimum impact on fixed-income & low income customers
- Billing Practices:
 - Offering adjustments on water & sewer consumption w/proven leak repairs
 - Offering payment plans to manage water & sewer bills
 - Move to monthly billing to allow better base budget planning for customers
 - Implementation of phone payment allows customers to avoid service termination at last minute and penalties for cutoff/reconnection
 - Hardship policy implementation
- Conservation/Efficiency Program:
 - Leak detection Water Use Assessments
 - Water Efficient devices low cost/no cost
 - Water Efficiency/Conservation Education & Outreach activities
 - Participation in Landlord workshop series
 - Work with Sustainability Office in low income areas



Budget Highlights

- New Initiatives:
 - PEM Lift Station Support (3 FTEs)
 - UE Development Review Engineer (1 FTE)
- Focus on Customer Service Enhancements & Improvements
 - Adding pay-by-phone debit/credit cards and e-checks
 - Upgrading outgoing phone reminders
 - Expanding web customer self-service & payment options:
 - ✓ Web acceptance of e-checks
 - Recurring e-check and credit/debit card payments
 - ✓ On-line signup for e-billing.



Budget Highlights

- Continued focus on regulatory compliance
- Implementation of Capital Improvement Program
- Continued Development of Asset Management Program
 - NEXGEN Computerized Maintenance Management System (CMMS)
 - Preventive Maintenance Program for plants
 - Critical Asset Maintenance Program



Budget Highlights

Continue to invest in Department's Human Resources

- Expand succession planning efforts through broadened employee development and leadership development opportunities
- Support professional development and certification attainment for all staff
- Implement Employee Opinion Survey action plans focusing on communication and performance management
- Maintain emphasis on working safe by enhancing training to ensure worker safety

Strategic Plan and Planning efforts

- Continue to participate in the Department's and City's strategic plan implementation
- Continue participation in Jordan Lake Partnership and other regional planning efforts:
 - ✓ Develop direct access to Jordan Lake with expanded allocation (pending)
 - ✓ Track water quality in Falls Lake through Upper Neuse River Basin Association

 potential changes in Falls Lake Rules



City-County Planning Department

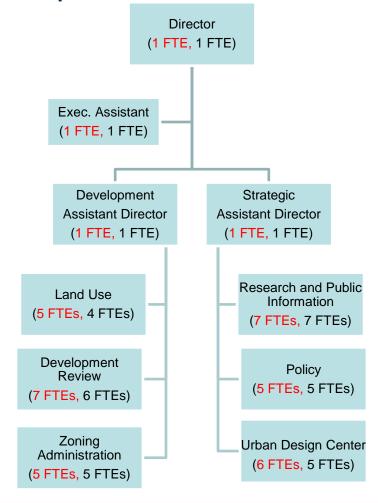
Proposed Budget FY 2014-15



Organizational Chart FTEs FY14 FTEs FY15

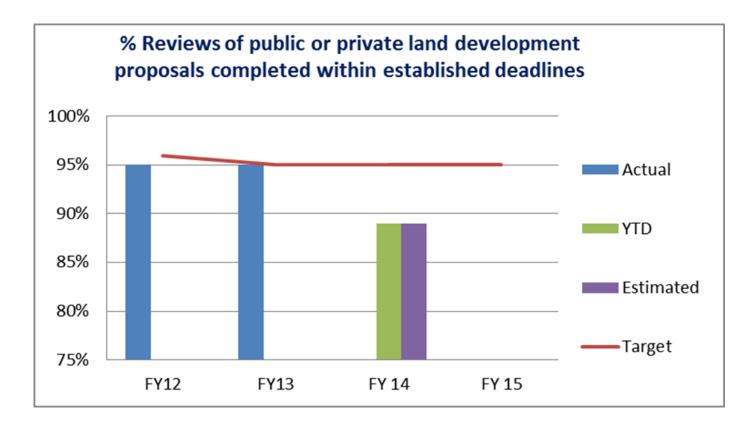
36 funded – 39 total positions

36 funded – 39 total positions



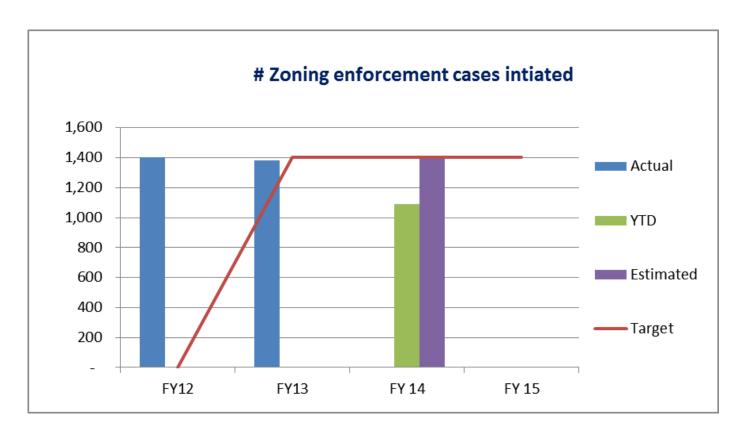


FY15 Performance Measures July 1st 2013 – March 31st 2014 Development Review



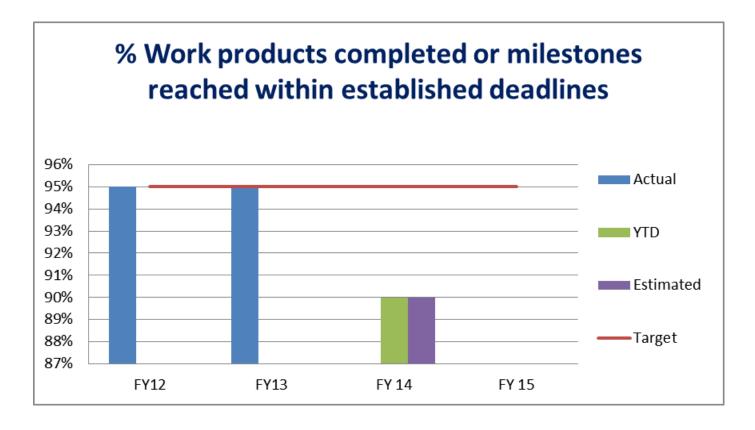


FY15 Performance Measures July 1st 2013 – March 31st 2014 Zoning Enforcement



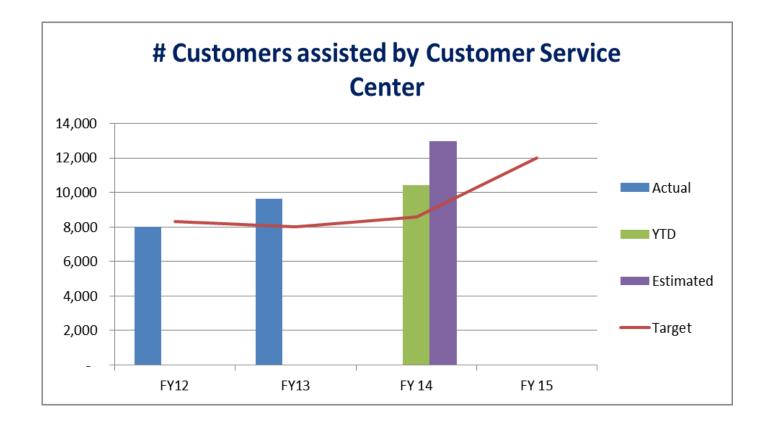


FY15 Performance Measures July 1st 2013 – March 31st 2014 Comprehensive Planning





FY15 Performance Measures July 1st 2013 – March 31st 2014 Public Information





Resource Allocation Table-General Funds

| | | Actual | Actual | Adopted | Revised | | YTD | Estimated | Proposed | |
|-----------------------|----|-----------|-----------------|-----------------|-----------------|----|-----------|-----------------|-----------------|---------------|
| Non-Grant | F | Y 2011-12 | FY 2012-13 | FY 2013-14 | FY 2013-14 | F | Y 2013-14 | FY 2013-14 | FY 2014-15 | Change |
| Appropriations | | | | | | | | | | |
| Personal Services | \$ | 2,717,333 | \$ 2,794,206 | \$ 2,823,136 | \$ 2,811,976 | \$ | 2,438,429 | \$ 2,811,136 | \$ 2,773,020 | - 1.8% |
| Operating | | 191,496 | 163,599 | 223,220 | 230,347 | | 128,125 | 229,208 | 303,499 | 36.0% |
| Capital and Other | | - | • | 6,500 | 14,509 | | - | 14,509 | 14,509 | 123.2% |
| Transfers | | - | 8,000 | - | 12,000 | | • | 12,000 | 12,000 | 100.0% |
| Total Appropriations | \$ | 2,908,829 | \$ 2,965,805 | \$ 3,052,856 | \$ 3,068,832 | \$ | 2,566,554 | \$ 3,066,853 | \$ 3,103,028 | 1.6% |
| Full Time Equivalents | | 46 | 38 | 38 | 38 | | 38 | 38 | 38 | |
| Part Time | | - | - | | - | | - | - | - | - |
| Revenues | | | | | | | | | | |
| Discretionary | \$ | 1,152,080 | \$ 1,022,948 | \$ 1,035,428 | \$ 1,051,405 | \$ | 878,185 | \$ 1,200,683 | \$ 1,075,014 | 3.8% |
| Program | | 1,756,749 | 1,942,857 | 2,017,428 | 2,017,428 | | 1,688,369 | 1,866,170 | 2,028,014 | 0.5% |
| Total Revenue | \$ | 2,908,829 | \$ 2,965,805 | \$ 3,052,856 | \$ 3,068,833 | \$ | 2,566,554 | \$ 3,066,853 | \$ 3,103,028 | 1.6% |



Resource Allocation Table-Grant Funds

| | Actual | | Actual | | Adopted | | Revised | | YTD | | Estimated | Proposed | |
|-------------------------|-----------|-----|-----------|----|-----------|----|-----------|----|-----------|----|------------|--------------|--------|
| Grant | FY 2011-1 | 2 F | Y 2012-13 | F | Y 2013-14 | F | Y 2013-14 | F | Y 2013-14 | ŀ | FY 2013-14 | FY 2014-15 | Change |
| Appropriations | | | | | | | | | | | | | |
| Personal Services | \$ - | \$ | - | \$ | - | \$ | 60,000 | \$ | 11,778 | \$ | 25,318 | \$ 60,000 | 100.0% |
| Operating | - | | - | | - | | - | | - | | - | - | 0.0% |
| Capital and Other | - | | - | | • | | • | | • | | - | - | 0.0% |
| Total Appropriations | \$ - | \$ | | \$ | | \$ | 60,000 | \$ | 11,778 | \$ | 25,318 | \$ 60,000 | 100.0% |
| Full Time Equivalents | | • | | | - | | 1 | | 1 | | 1 | 1 | 1 |
| Part Time | | - | - | | - | | - | | - | | - | - | |
| Transportation Planning | | | | | | | | | | | | | |
| Grant Revenue | \$ - | \$ | - | \$ | - | \$ | 60,000 | \$ | 11,778 | \$ | 25,318 | \$ 60,000 | 100.0% |
| Total Revenue | \$ - | \$ | - | \$ | - | \$ | 60,000 | \$ | 11,778 | \$ | 25,318 | \$ 60,000 | 100.0% |



Issue of Poverty

 Affordable Housing Assessment and Plan for regional transit stations seeks to address housing needs for 60% and less of area median income.



Budget Highlights

- New Initiatives (in target):
 - New efforts in affordable housing.
 - Affordable Housing Consultants
 - Closed Captioning for Planning Commission
 - Digital Records Conversion
 - Wireless Communication Facilities 3rd Party Consultant
 - Internship Program
 - Work area enhancements
- Significant increase in Customer Service Center contacts and work program demands
- Only modest capacity for station area planning and historic preservation efforts



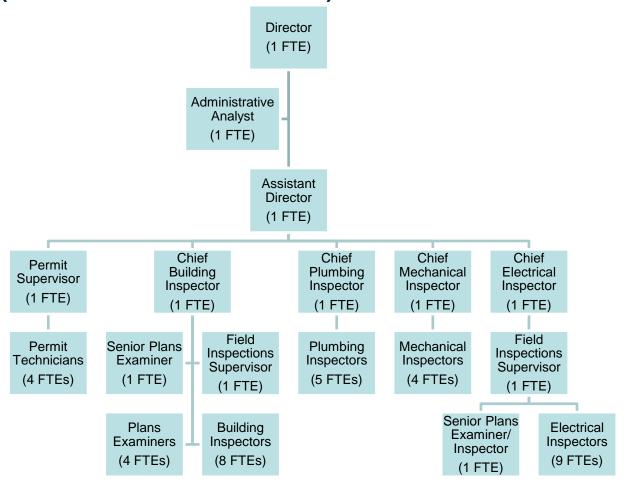
Durham City-County Inspections Department

Proposed Budget FY 2014-15



City-County Inspections

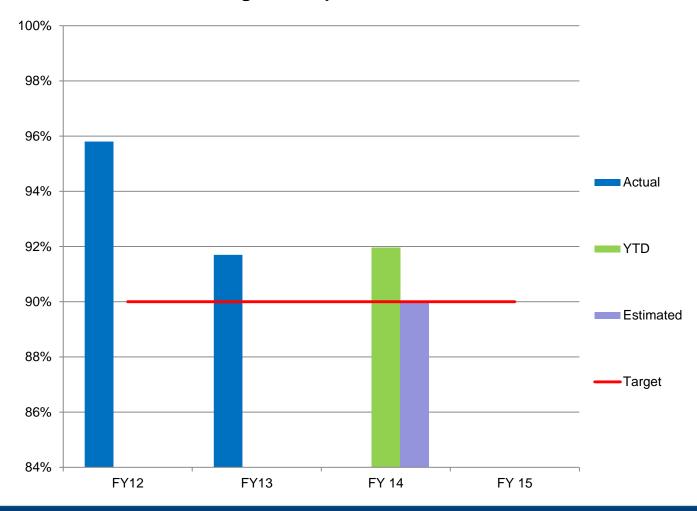
(FY14 FTEs 46 FY15 FTEs 46)



Note: 42 Funded FTEs

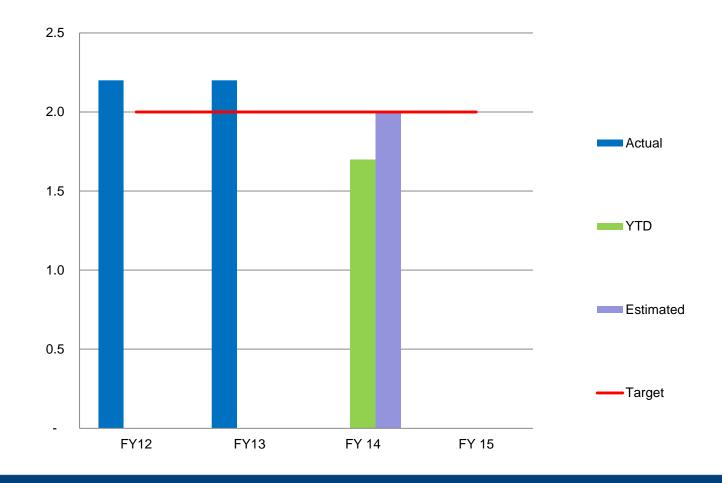


Percent of Inspections Performed Within 24 Hours



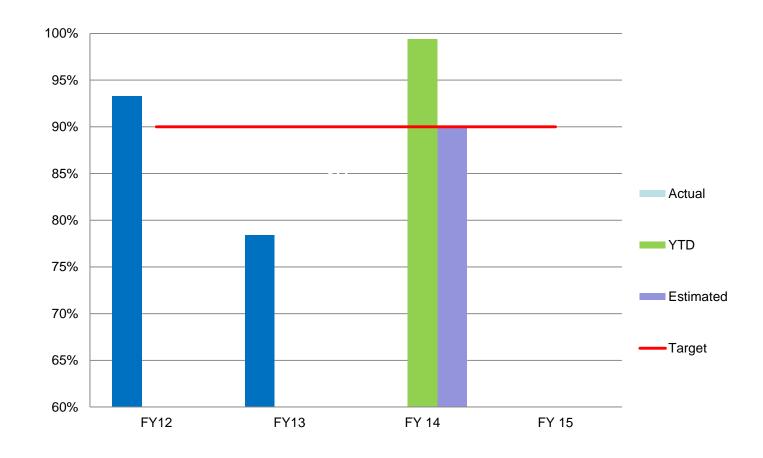


No. of Quality Control Inspections Per Inspector Per Month



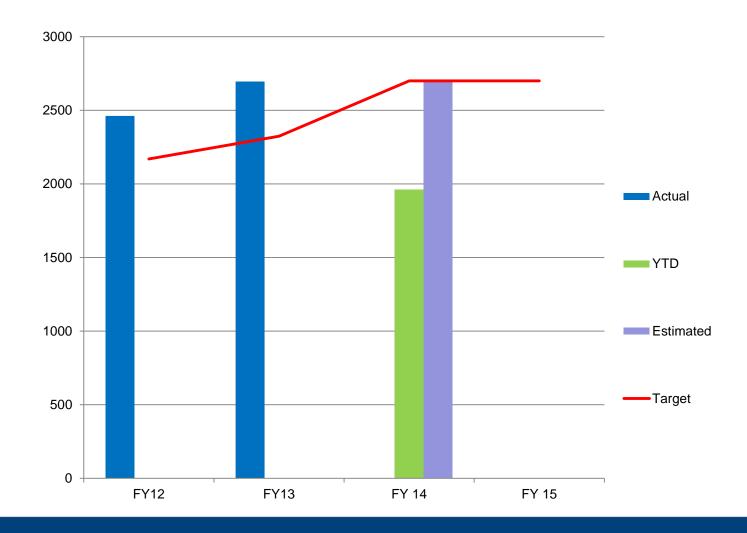


Percentage of Plans Reviewed Within 5 Working Days





Number of Plans Reviewed





Resource Allocation Table

| | Actual | Actual | | Adopted | Revised | YTD | Estimated | Proposed | |
|-----------------------|-----------------|--------------|---|--------------|--------------|-------------|--------------|--------------|--------|
| | FY 2011-12 | FY 2012-1 | 3 | FY 2013-14 | FY 2013-14 | FY 2013-14 | FY 2013-14 | FY 2014-15 | Change |
| Appropriations | | | | | | | | | |
| Personal Services | \$ 2,934,830 | \$ 3,073,80 | 6 | \$ 3,282,622 | \$ 3,282,622 | \$2,655,689 | \$ 3,282,622 | \$ 3,486,392 | 6.2% |
| Operating | 182,346 | 216,75 | 3 | 263,241 | 265,608 | 153,361 | 263,241 | 271,041 | 3.0% |
| Capital and Other | - | - | | - | - | - | - | - | 0.0% |
| Total Appropriations | \$ 3,117,176 | \$ 3,290,559 | 9 | \$ 3,545,863 | \$ 3,548,230 | \$2,809,050 | \$ 3,545,863 | \$ 3,757,433 | 6.0% |
| | | | | | | | | | |
| Full Time Equivalents | 46 | 4 | 6 | 46 | 46 | 46 | 46 | 46 | - |
| Part Time | 3 | , | 3 | 3 | 3 | 3 | 3 | 3 | - |
| | | | | | | | | | |
| Revenues | | | | | | | | | |
| Discretionary | \$ - | \$ - | | \$ - | \$ - | \$ - | \$ - | \$ - | 0.0% |
| Program | 3,117,176 | 3,290,559 | 9 | 3,545,863 | 3,548,230 | 2,809,050 | 3,545,863 | 3,757,433 | 6.0% |
| Total Revenue | \$ 3,117,176 | \$ 3,290,559 | 9 | \$ 3,545,863 | \$ 3,548,230 | \$2,809,050 | \$ 3,545,863 | \$ 3,757,433 | 6.0% |



Issue of Poverty

- Efforts with Southside East and Southside West
- Efforts with Durham Housing Authority
- Efforts with Habitat for Humanity
- Efforts with Self-Help Projects
- Summer Youth Intern Position
- No-Cost Day Care Inspections
- No Increase in Smaller Single-Family Home Permit Fees in 20 Years
- John McLean, Plumbing Inspector, Providing Free Tennis Lessons for Under-Privileged Children



Budget Highlights

- FY 15 New Initiatives:
 - Computerize the Partial Occupancy Process
 - Computerize the Stocking Approval Process
 - Full Implementation of Digital Plan Review
- Mechanical/Electrical Cross-Training for HVAC Replacements
- Full Cost Recovery
- Southside East and Southside West Efforts
- E-mail Notification of Field Inspection Results
- E-mail Notification of Plans Review Results
- Automatic E-mail Notification to Field Inspectors whenever an inspection request is cancelled
- Mobile Phone App for Land Development Office
- Durham Bulls Athletic Park Renovations

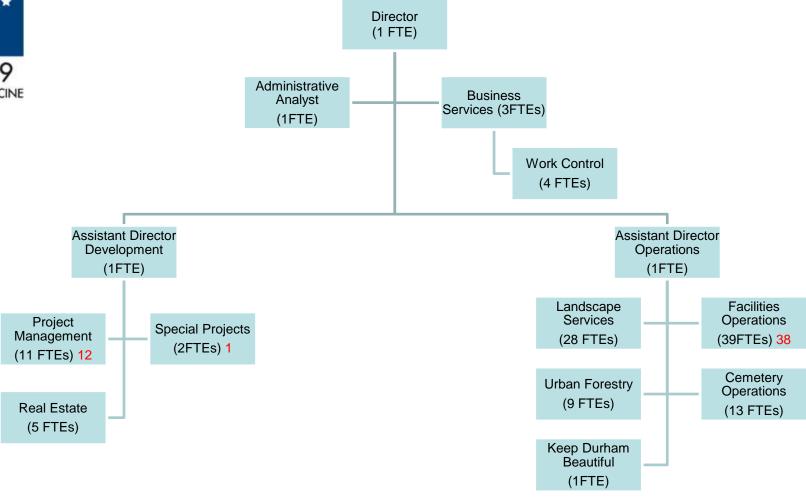


General Services

Proposed Budget FY 2014-15

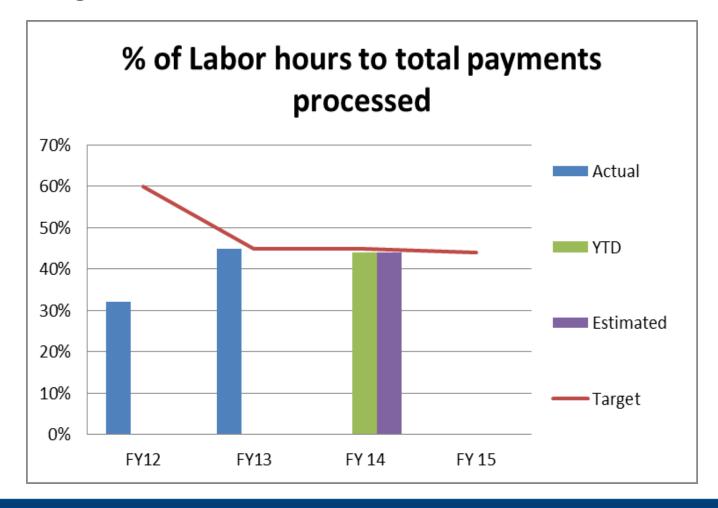


Organizational Chart (FTEs 14 119 FTEs 15 118)



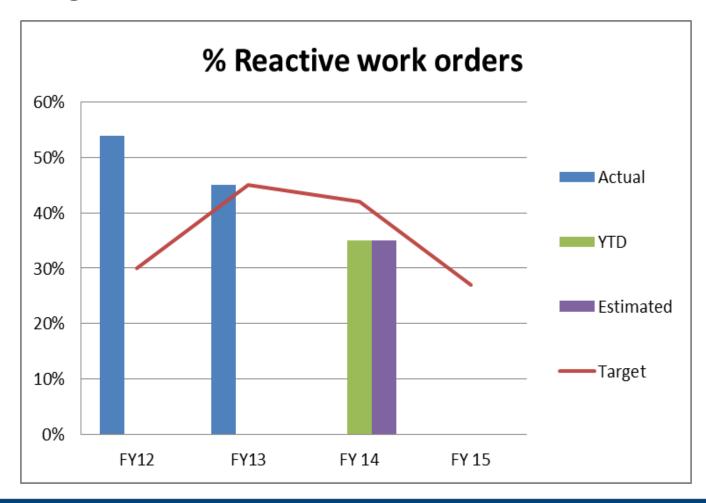


Program: Administration



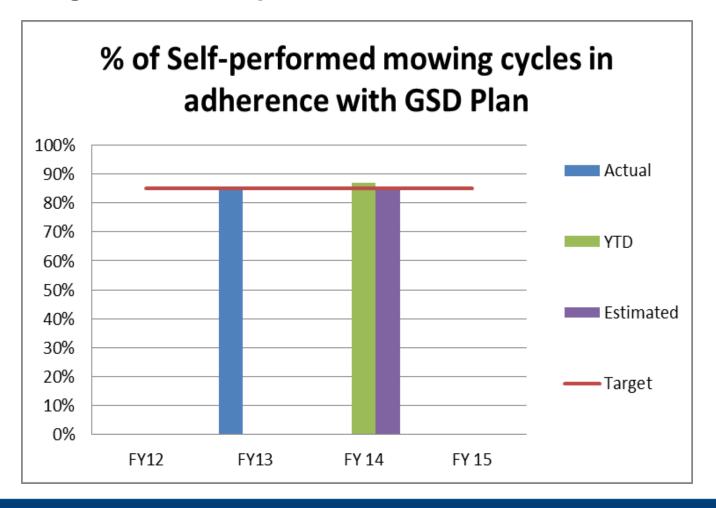


Program: Facilities Maintenance



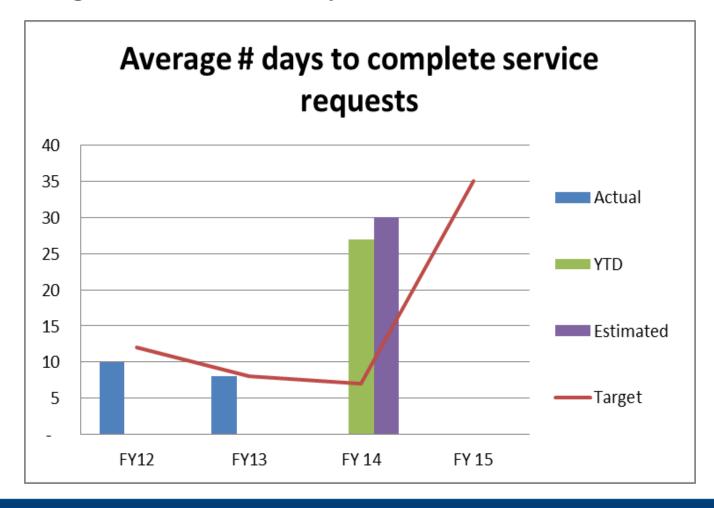


Program: Landscape Services



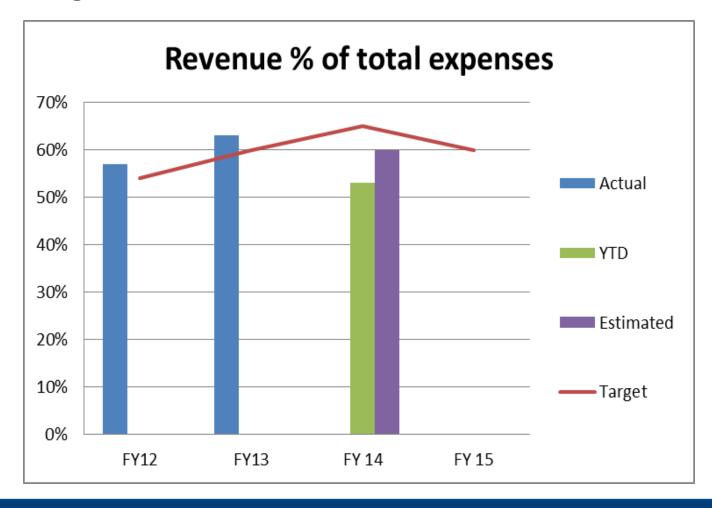


Program: Urban Forestry



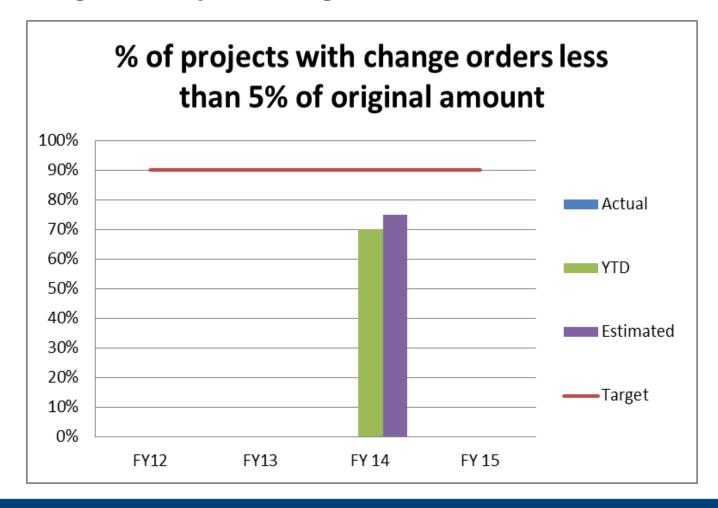


Program: Cemeteries



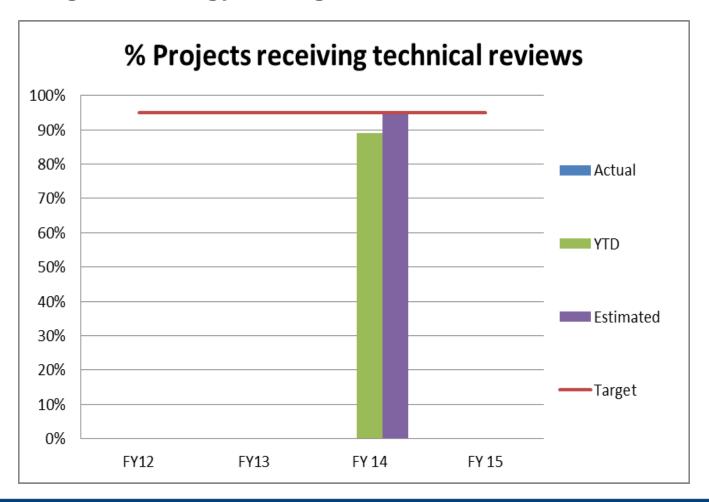


Program: Project Management



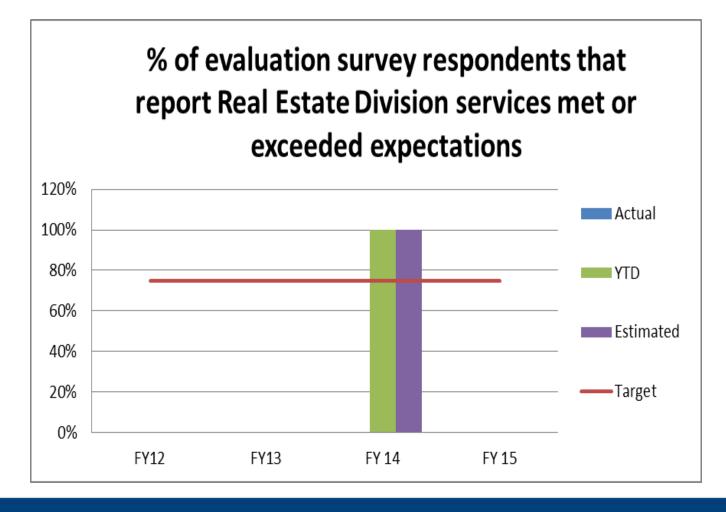


Program: Energy Management



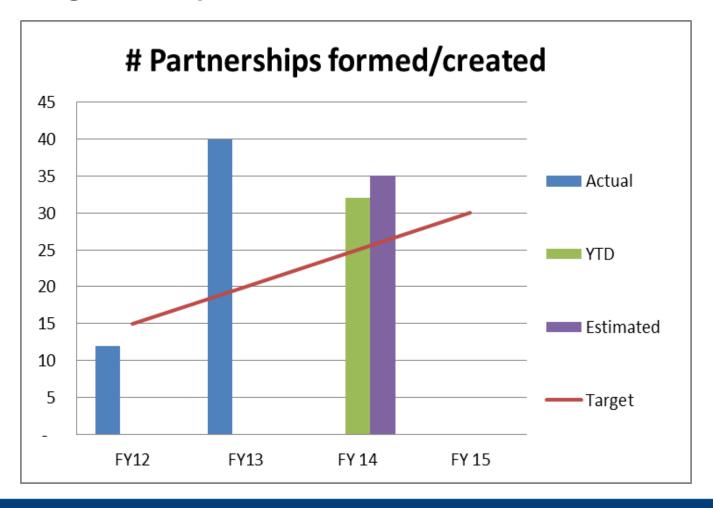


Program: Real Estate





Program: Keep Durham Beautiful



DURHAM 1 8 6 9 CITY OF MEDICINE

Resource Allocation Table

| | Actual | Actual | Adopted | Revised | YTD | Estimated | Proposed | |
|----------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---------|
| | FY 2011-12 | FY 2012-13 | FY 2013-14 | FY 2013-14 | FY 2013-14 | FY 2013-14 | FY 2014-15 | Change |
| Appropriations | | | | | | | | |
| Personal Services | \$ 7,303,985 | \$ 7,419,335 | \$ 7,486,517 | \$ 7,489,784 | \$ 5,842,945 | \$ 7,154,470 | \$ 7,529,265 | 0.6% |
| Operating | 4,531,472 | 3,970,586 | 3,785,832 | 4,778,622 | 2,908,447 | 4,529,701 | 3,299,684 | -12.8% |
| Capital and Other | 16,372 | 21,295 | 7,400 | 13,230 | 8,728 | 13,423 | 4,000 | -45.9% |
| Total Appropriations | \$11,851,829 | \$11,411,216 | \$11,279,749 | \$12,281,636 | \$ 8,760,120 | \$11,697,594 | \$10,832,949 | -4.0% |
| | | | | | | | | |
| Full Time Equivalents | 128 | 122 | 119 | 119 | 118 | 118 | 118 | -1 |
| Part Time | - | - | - | - | - | - | - | - |
| | | | | | | | | |
| Revenues | | | | | | | | |
| Discretionary | \$10,392,794 | \$10,132,100 | \$10,292,899 | \$11,099,294 | \$ 7,969,447 | \$10,811,562 | \$10,309,384 | 0.2% |
| Program | 683,663 | 507,577 | 548,465 | 548,465 | 363,838 | 484,465 | 523,565 | -4.5% |
| General Fund Total Revenue | \$11,076,457 | \$10,639,677 | \$10,841,364 | \$11,647,759 | \$ 8,333,285 | \$11,296,027 | \$10,832,949 | -0.1% |
| Ballpark Fund | 775,372 | 771,539 | 438,385 | 633,877 | 426,835 | 401,567 | - | -100.0% |
| Total Revenues | \$11,851,829 | \$11,411,216 | \$11,279,749 | \$12,281,636 | \$ 8,760,120 | \$11,697,594 | \$10,832,949 | -4.0% |



Issue of Poverty

- Habitat for Humanity
- Provide holiday gifts to children and families through DPR's shoebox program
- Backpack Buddies
- Durham Project Homeless Connect



Budget Highlights

- Facilities Maintenance Plans (FMP)
- Support for Parks & Trails
 Maintenance
- Capital Project Execution
- City/County NC-147 Gateway Improvements

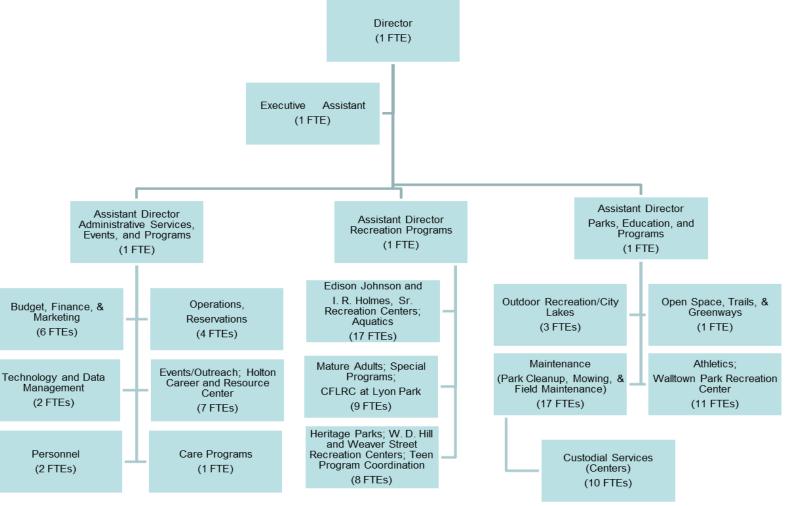


Parks and Recreation

Proposed Budget FY 2014-15

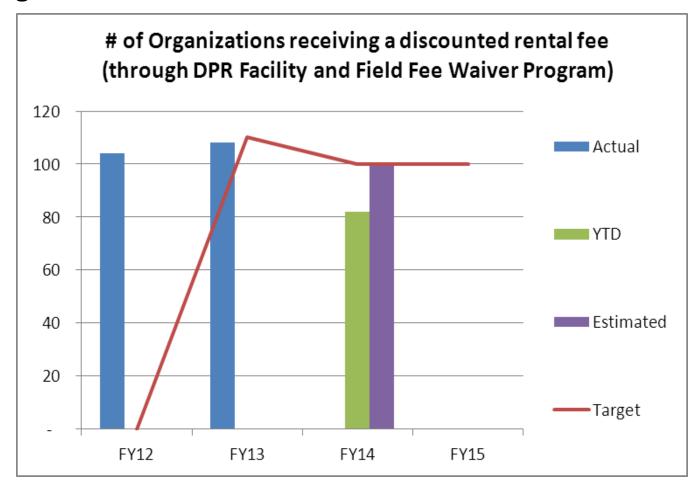


Organizational Chart (FTEs 103 FTEs 103)



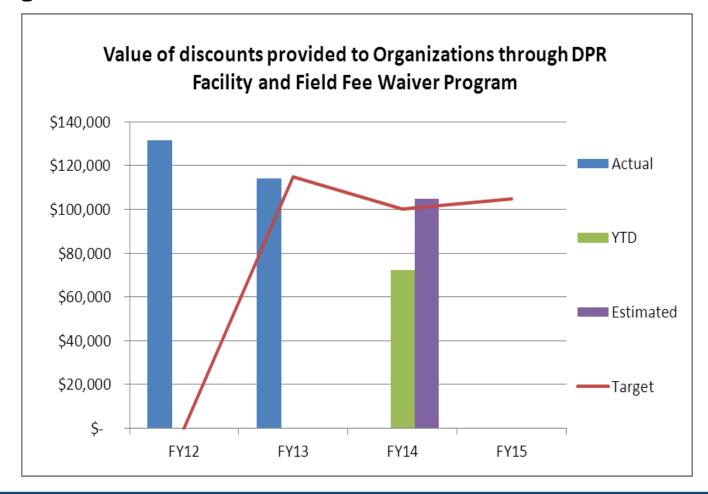


Program: Administration



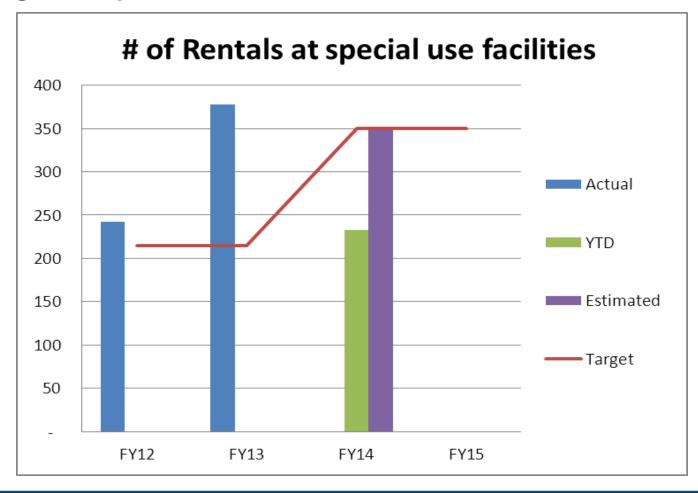


Program: Administration



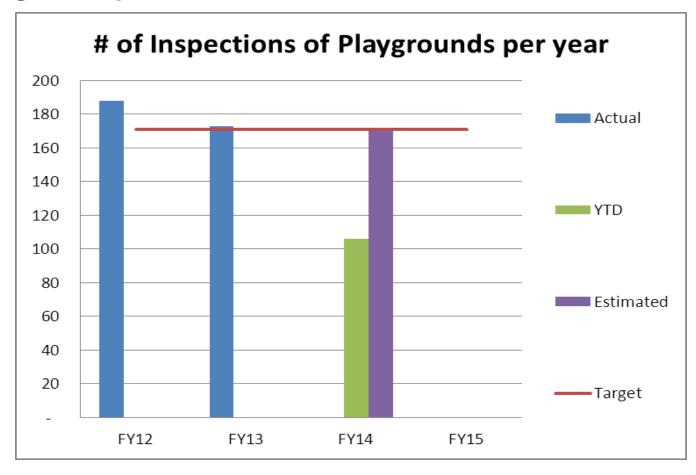


Program: Operations



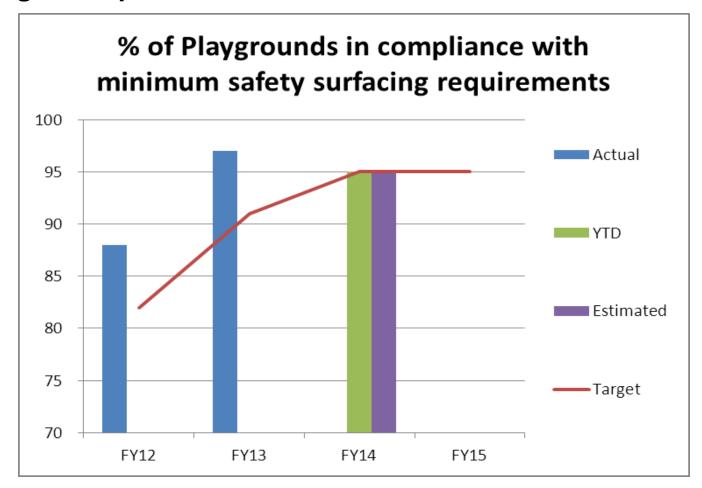


Program: Operations





Program: Operations



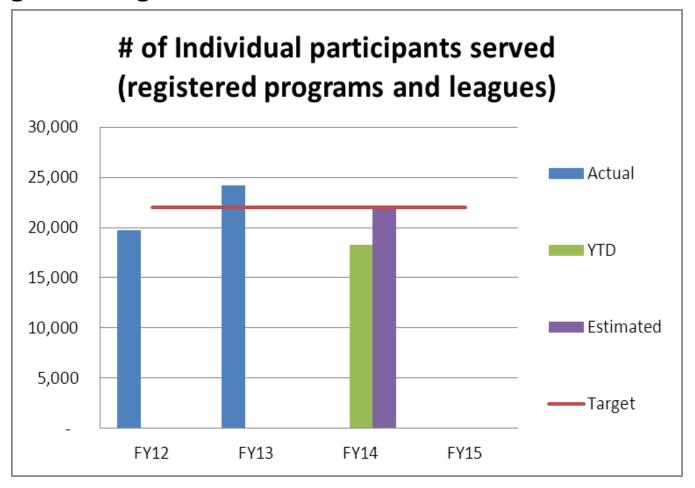


Program: Programs and Events



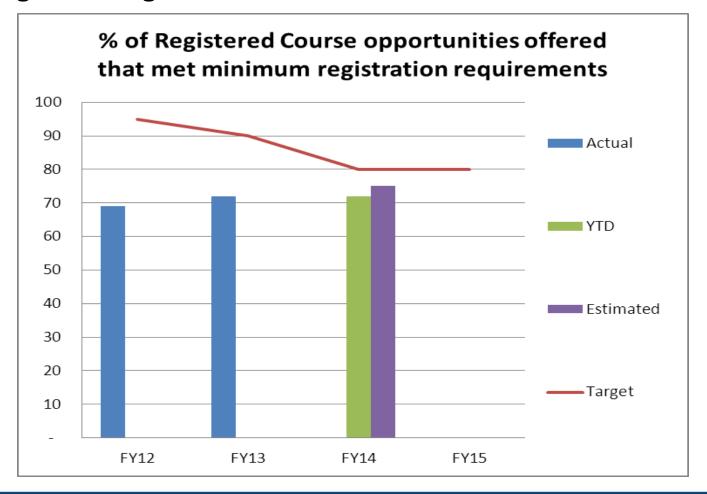


Program: Programs and Events



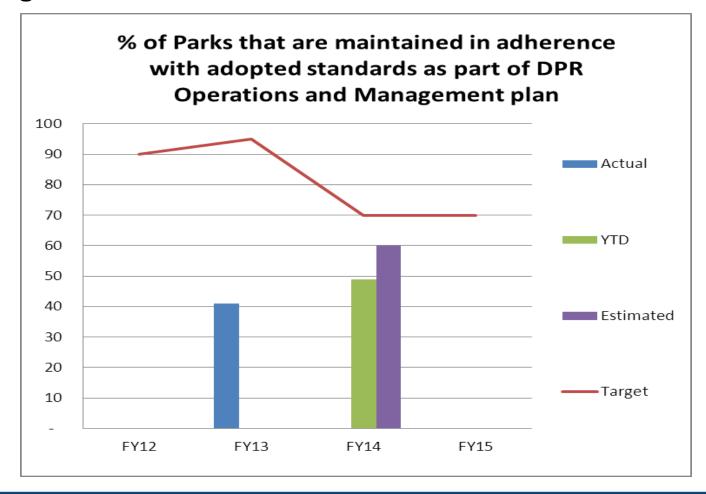


Program: Programs and Events





Program: Park Maintenance





Resource Allocation Table

| | Actual | Actual | Adopted | Revised | YTD | Estimated | | Proposed | |
|----|-----------|---|---|---|--|---|--|--|---|
| F | Y 2011-12 | FY 2012-13 | FY 2013-14 | FY 2013-14 | FY 2013-14 | FY 2013-14 | | FY 2014-15 | Change |
| | | | | | | | | | |
| \$ | 7,813,658 | \$ 8,052,205 | \$ 8,349,992 | \$ 8,394,401 | \$ 6,274,175 | \$ 8,156,690 | \$ | 8,452,669 | 1.2% |
| | 2,135,195 | 2,180,977 | 2,330,390 | 2,584,704 | 1,537,390 | 2,538,442 | | 2,346,145 | 0.7% |
| | 32,375 | 19,108 | 36,305 | 74,765 | 48,762 | 58,638 | | 54,778 | 50.9% |
| \$ | 9,981,228 | \$10,252,290 | \$10,716,687 | \$11,053,870 | \$ 7,860,327 | \$10,753,770 | \$ | 10,853,592 | 1.3% |
| | | | | | | | | | |
| | 107 | 104 | 103 | 103 | 103 | 103 | | 103 | - |
| | 82 | 82 | 82 | 82 | 82 | 82 | | 82 | - |
| | | | | | | | | | |
| | | | | | | | | | |
| \$ | 8,789,271 | \$ 9,026,695 | \$ 9,475,732 | \$ 9,812,915 | \$ 6,881,544 | \$ 9,533,291 | \$ | 9,634,222 | 1.7% |
| | 1,191,957 | 1,225,595 | 1,240,955 | 1,240,955 | 978,783 | 1,220,479 | | 1,219,370 | -1.7% |
| \$ | 9,981,228 | \$10,252,290 | \$10,716,687 | \$11,053,870 | \$ 7,860,327 | \$10,753,770 | \$ | 10,853,592 | 1.3% |
| | \$ | \$ 7,813,658 2,135,195 32,375 \$ 9,981,228 107 82 \$ 8,789,271 1,191,957 | FY 2011-12 FY 2012-13 \$ 7,813,658 \$ 8,052,205 2,135,195 2,180,977 32,375 19,108 \$ 9,981,228 \$10,252,290 107 104 82 82 \$ 82 \$ 8789,271 \$ 9,026,695 1,191,957 1,225,595 | FY 2011-12 FY 2012-13 FY 2013-14 \$ 7,813,658 \$ 8,052,205 \$ 8,349,992 2,135,195 2,180,977 2,330,390 32,375 19,108 36,305 \$ 9,981,228 \$ 10,252,290 \$ 10,716,687 107 104 103 82 82 82 \$ 8,789,271 \$ 9,026,695 \$ 9,475,732 1,191,957 1,225,595 1,240,955 | FY 2011-12 FY 2012-13 FY 2013-14 FY 2013-14 \$ 7,813,658 \$ 8,052,205 \$ 8,349,992 \$ 8,394,401 2,135,195 2,180,977 2,330,390 2,584,704 32,375 19,108 36,305 74,765 \$ 9,981,228 \$ 10,252,290 \$ 10,716,687 \$ 11,053,870 107 104 103 103 82 82 82 82 82 82 82 82 \$ 8,789,271 \$ 9,026,695 \$ 9,475,732 \$ 9,812,915 1,191,957 1,225,595 1,240,955 1,240,955 | FY 2011-12 FY 2012-13 FY 2013-14 FY 2013-14 FY 2013-14 FY 2013-14 \$ 7,813,658 \$ 8,052,205 \$ 8,349,992 \$ 8,394,401 \$ 6,274,175 2,135,195 2,180,977 2,330,390 2,584,704 1,537,390 32,375 19,108 36,305 74,765 48,762 \$ 9,981,228 \$ 10,252,290 \$ 10,716,687 \$ 11,053,870 \$ 7,860,327 107 104 103 103 103 82 82 82 82 82 \$ 8,789,271 \$ 9,026,695 \$ 9,475,732 \$ 9,812,915 \$ 6,881,544 1,191,957 1,225,595 1,240,955 1,240,955 978,783 | FY 2011-12 FY 2012-13 FY 2013-14 FY 2013-17 \$ 8,158,090 \$ 2,584,38 \$ 10,7 | FY 2011-12 FY 2012-13 FY 2013-14 \$ 8,156,690 \$ 8,156,690 \$ 8,384,401 \$ 6,821,404 1,537,390 2,538,442 2 58,638 10,753,770 \$ 10,753,770 \$ 10,753,770 \$ 10,753,770 \$ 10,753,770 \$ 10,753,770 \$ 10,753,770 \$ 10,753,770 \$ 10,753,770 \$ 10,753,770 \$ 10,753,770 \$ 10,753,770 \$ 10,753,770 \$ 10,753,770 \$ 10,753, | FY 2011-12 FY 2012-13 FY 2013-14 FY 2013 |



Issue of Poverty

- New Initiative Increase Minimum Wage Part-time
- Life Skill Programs Youth/Teens
 - Durham Aquatic School
 - Job Readiness Program
 - Mentoring/Enrichment Programs for teens
- Habitat for Humanity
- Care Program food/snack provisions for youth
- Discount/Waiver Programs
 - Program Fee Waiver
 - Sliding Fee Scale (Care Programs)
 - Facility and Field Fee Waiver (Non-Profit Agencies)



Budget Highlights

- 3 Position Reclassifications
- PT Pay Plan-increase min. wage
- TA Grady leased to DHA
- Leigh Farm Park open fall 2014
- Park Maintenance Operations Facility open May 2014



Proposal for Dedicated Tax Funding for Park and Trail Maintenance





A half-cent on the tax rate is projected to yield \$1,208,698 in the first year



If approved, funding will only go to two expense categories:

Staff and operating costs in DPR and GSD for park and trail maintenance work

Deferred maintenance (and minor renovations) on park and trail projects



Proposed Expenditures for Year 1 (FY 15)

| DPR operating costs (6 FT) | \$244,806 |
|----------------------------------|-----------|
| DPR start up costs | \$201,620 |
| GSD operating costs (6 FT) | \$263,294 |
| GSD start up costs | \$37,650 |
| Total operating costs for year 1 | \$747,940 |

| Deferred maintenance for year 1 | \$460,728 |
|---------------------------------|-----------|
|---------------------------------|-----------|



Proposed Expenditures for Years 2-5 (FY 16 – FY 19)

| | FY 16 | FY 17 | FY 18 | FY 19 |
|----------------------|-------------|-------------|-------------|-------------|
| Operating costs | \$638,859 | \$652,199 | \$665,874 | \$674,157 |
| Deferred maintenance | \$600,736 | \$622,965 | \$645,899 | \$675,295 |
| Total | \$1,239,595 | \$1,275,164 | \$1,311,773 | \$1,349,452 |



Anticipated results: Parks and Trails Maintenance Work







Primary emphasis will be placed on high-use parks and trails

Park maintenance standards for all sites are based on FREQUENCY of service. For example

| | Mowing tier | # of times cleaned per week | Proposed FMT inspections |
|------------------------------|-------------|--------------------------------------|---|
| Piney Wood Park | 1 | 4 | A |
| Grass common mowed weekly | - | requent shelter and field rentals | Multiple amenities, so frequent inspection and repair |



Examples of park service frequencies

| | Mowing tier | # of times cleaned per week | Proposed FMT inspections |
|--------------|--------------|-----------------------------------|---|
| Orchard Park | 1 | 2 | В |
| • | e grass in p | restroom park, so requent rentals | Fewer facilities (shelter, playground, so less frequent inspections |



Different park features will engage different maintenance crews

| | Mowing tier | # of times cleaned per week | Proposed FMT inspections |
|----------------------------|----------------|-----------------------------------|---|
| West Point on the Eno Park | 1 | 5 | С |
| Large open a | grass areas | rentals, park use by large | Amenities are historion or natural, so fewer items for FMT to insport or repair |



Impact of New Funding: Parks and Trails Maintenance, Inspections and Repairs







Impact of New Funding: Weeding/ Blowing/ Heavy Cleaning



| | Frequency, 2013-14 | Frequency, 2014-15, with new resources |
|------------------------|--------------------|--|
| Cleaning paved areas | 1 | 4 |
| (trails, parking lots) | | |
| Weed control on paved | 1 | 4 |
| areas | | |
| Cleaning paved court | 2 | 4 |
| surfaces (tennis, | | |
| basketball) | | |



Impact of New Funding: Field Maintenance



| 17 BALL FIELDS | Frequency, 2013-14 | Frequency, 2014-15, |
|--|---------------------|---------------------|
| 9 SOCCER FIELDS | | with new resources |
| Aeration of turf | 1 | 4 |
| Fertilization of turf | 2 | 4 |
| Weed control | 2 | 3 |
| Irrigation systems checked, repaired (6) | 2 fully operational | 5 fully operational |



Impact of New Funding: Field Maintenance (continued)



| 17 BALL FIELDS | Frequency, 2013-14 | Frequency, 2014-15, |
|--------------------------|--------------------|---------------------|
| 9 SOCCER FIELDS | | with new resources |
| Goal mouth repair | 0 | 9 |
| Ball field lip repairs | 1 | 4 |
| Infield repairs, grading | 3 | 4 |
| Field top dressing | 1 | 4 |



Impact of New Funding: Mowing

| | Meeting standard, 2013-14 | Meeting standard, 2014-15 with new resources |
|----------------|---------------------------|--|
| Tier 1 and 2 | | |
| mowing | 41% | 65% |
| frequency | | |
| (1 = weekly) | | |
| (2 = biweekly) | | |



Impact of New Funding: Facility Inspections



| INSPECTIONS | Frequency, 2013-14 | Frequency, 2014-15, with |
|--------------------------|--------------------|--------------------------|
| | | new resources |
| Structures (shelters and | 4 | 9 |
| buildings) | | |
| Grounds (lots, trails, | 4 | 9 |
| lawns, amenities) | | |
| Lighting | 4 | 9 |
| Courts (surfaces, nets, | 1 | 4 |
| posts) | | |
| Signage (location, | 4 | 9 |
| condition) | | |



Impact of New Funding: Landscaping



| | Workdays on park | Workdays on park |
|---------------------|---|------------------------------|
| | landscaping, including beds, | landscaping, including beds, |
| | 2013-14 | 2014-15 |
| 37 Tier 1 parks for | | |
| landscaping | 0 | 12 |
| | Visits for litter removal, mowing, sweeping, blowing, 2013-14 | Visits, 2014-15 |
| 36.1 miles of trail | Less than 1 per month | Once every 2 weeks |



Impact of New Funding: Parks and Trails Deferred Maintenance







New resources and deferred maintenance



Parks and trails
deferred
maintenance items
will be removed
from GSD list to
create a separate
Parks/Trails list

Initial deferred maintenance requests are from recent assessments of restrooms, lots, and playgrounds. May change as FMT's begin field inspections



Deferred maintenance funding

Anticipated total available for deferred maintenance (difference between operations costs and projected yield of tax rate)

| Year | Funding available |
|---|-------------------|
| FY 15 (year of start up operations costs) | \$460,728 |
| FY 16 | \$600,736 |
| FY 17 | \$622,965 |
| FY 18 | \$645,899 |
| FY 19 | \$675,295 |



Suggested projects

| Year 1 | \$460,728 |
|--|-----------|
| Park restrooms: replace all visible copper pipes with PVC piping. Replace all porcelain sinks, toilets, urinals, and mirrors with stainless steel fixtures. Replace all wooden restroom partitions with plastic. Paint all restrooms (interior and exterior) with graffiti resistant paint. Replace all paper towel holders with air driers. | \$180,000 |
| Cook Road Park: replace delaminating playground safety surfacing tiles with new surfacing material | \$45,000 |
| Supplement existing shortfall in GSD funding for paving parking lots at Spruce Pine Lodge, Twin Lakes Park, Whippoorwill Park, River Forest Park, and Sherwood Park | \$235,000 |



Suggested projects

| Year 2 | \$600,736 |
|--|-----------|
| Demolish closed park restrooms in Walltown, Unity Village, C. R. Wood, and Lyon Park (existing contract exists for demo of closed restrooms in Northgate and Red Maple) | \$50,000 |
| Close existing restroom adjacent to shelter, install new restroom adjacent to parking lot in Northgate Park if it can be permitted | \$175,000 |
| Remove existing aged playground equipment and footings in Red Maple, Birchwood, Shady Oaks, and White Oak Parks | \$40,000 |
| Paving: parking lots, park loop roadway, park interior service roads at West Point on the Eno Park | \$325,000 |



Suggested projects

| Year 3 | \$622,965 |
|---|-----------|
| Paving: Solite Park, Duke Park, Armory, Forest Hills Park, Northgate Park | \$170,000 |
| Indian Trail Park: remove aged playground equipment, install new equipment and new safety surfacing | \$180,000 |
| Lyon Park: install new restroom adjacent to parking lot and playground | \$180,000 |
| Northgate and Piney Wood Park: maintenance on surfacing, drainage, and fencing at dog parks | \$85,000 |



Projects in subsequent years will be determined by regular facility asset assessments and prioritized needs









Summary

- Funding will significantly increase maintenance frequency in parks and on trails
- Proposal matches resources to specific needs of each facility
- Deferred maintenance funding will result in dedicated resources to address degraded facilities
- Bond funds and CIP will still be an integral part of maintaining and enhancing parks and trails
- Proposal is limited by organization's ability to deploy new resources